#### GIADA DI STEFANO

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### ACADEMIC APPOINTMENTS

Bocconi, Dept of Management and Technology: Associate Professor (with tenure) (February 2019) HEC Paris, Strategy Department: Associate Professor (with tenure) (January 2017 – January 2019) HEC Paris, Strategy Department: Assistant Professor (January 2012 – December 2016)

### **EDUCATION**

2011 Ph.D. in Business Administration and Management, Bocconi, Italy

Dissertation: "Knowledge, Innovation, and Social Norms in Creative Industries: Three Essays." Committee: Andrew A. King (co-chair, Tuck School of Business, Dartmouth College, USA), Gianmario Verona (co-chair, Bocconi) and Alfonso Gambardella (Bocconi).

- Winner: Best Dissertation Award, Academy of Management TIM Division, 2011
- Finalist: Wiley Blackwell Outstanding Dissertation Award, 2011

2003 Laurea Degree (B.A. and M.Sc.) in Business Administration, Bocconi, Italy

### RESEARCH INTERESTS

Strategy, Innovation, Knowledge Creation and Transfer, Creative Industries, Social Norms

### **SELECTED HONORS AND DISTINCTIONS**

Bocconi Senior Research Grant - 2019

iCrios Seed Grant - 2019

HEC Foundation Research Grant – 2018

Labex ECODEC Research Grant – 2018

HEC Prize for New Initiatives in Teaching – 2017, finalist

Best Conference Paper, Strategic Management Society – 2016, finalist with honorable mention

Best Paper Award, Strategic Management Society, Behavioral Strategy Interest Group – 2016

Best Paper Award, Strategic Management Society, Strategy Process Strategy Interest Group – 2016

HEC Junior Faculty Research Fellowship – 2015, 2016

Emerging Scholar Award, Academy of Management TIM Division – 2015, runner-up

HEC Foundation Research Grant – 2015

Best Conference Paper, Strategic Management Society – 2014, nominated

Best Paper Proceedings, Academy of Management Annual Meeting – 2014

Best Dissertation Award, Academy of Management TIM Division – 2011

Wiley Blackwell Outstanding Dissertation Award – 2011, finalist

Premio Isimbardi (the Province of Milan's top honor for young researchers) – 2011

Best Case Award, SDA Bocconi School of Management – 2008

# RESEARCH AND PUBLICATIONS (in reverse chronological order)

### A. Papers in Refereed Journals

- [1] Giada Di Stefano and Cedric Gutierrez (2019), "Under a magnifying glass: On the use of experiments in strategy research." *Strategic Organization*, Volume 17, Issue 4: pp. 497–507.
- [2] Elena Dalpiaz and Giada Di Stefano (2018), "A universe of stories: Mobilizing narrative practices during transformative change." *Strategic Management Journal*, Volume 39, Issue 3: pp. 664–696.

  This paper received an honorable mention for the Best Conference Paper Prize of the 2016 Strategic Management Society Annual Conference, as well as the Best Paper Award of the 2016 Strategic Management Society Annual Conference from the Strategy Process Interest Group.
- [3] Giada Di Stefano, Andrew A. King, and Gianmario Verona (2017), "Too many cooks spoil the broth? Geographical concentration, social norms, and knowledge transfer." *Advances in Strategic Management*, Volume 36 on "Geography, Location, and Strategy": pp. 267–308.
- [4] Giada Di Stefano, Andrew A. King, and Gianmario Verona (2015), "Sanctioning in the wild: Rational calculus and retributive instincts in gourmet cuisine." *Academy of Management Journal*, Volume 58, Issue 3: pp. 906–931.

  An earlier version of this paper appeared in the 2014 Best Paper Proceedings of the Academy of Management Annual Meeting, under the title "Hell's kitchen: Sanctioning violations of norms of knowledge use in gourmet cuisine," doi: 10.5465/AMBPP.2014.122. This paper was nominated for the Best Conference Paper Prize of the 2014 Strategic Management Society Annual Conference.
- [5] Giada Di Stefano, Margaret A. Peteraf, and Gianmario Verona (2014), "The organizational drivetrain: A road to integration of dynamic capabilities research." *Academy of Management Perspectives*, Volume 28, Issue 4: pp. 307–327.
- [6] Giada Di Stefano, Andrew A. King, and Gianmario Verona (2014), "Kitchen confidential? Norms for the use of transferred knowledge in gourmet cuisine." *Strategic Management Journal*, Volume 35, Issue 11: pp. 1645–1670.
- [7] Margaret A. Peteraf, Giada Di Stefano, and Gianmario Verona (2013), "The elephant in the room of dynamic capabilities: Bringing two diverging conversations together." Strategic Management Journal, Volume 34, Issue 12: pp. 1389–1410 (lead article). This paper is among the winners for the 2016 Emerald Citations of Excellence. See:

http://www.emeraldgrouppublishing.com/authors/literati/citations/awards.htm

- [8] Giada Di Stefano, Alfonso Gambardella, and Gianmario Verona (2012), "Technology push and demand pull perspectives in innovation studies: Current findings and future research directions." *Research Policy*, Volume 41, Issue 8: pp. 1283–1295.
- [9] Giada Di Stefano, Margaret A. Peteraf, and Gianmario Verona (2010), "Dynamic capabilities deconstructed. A bibliographic investigation into the origins, development, and future directions of the research domain." *Industrial and Corporate Change*, Volume 19, Issue 4: pp. 1187-1204.

# **B.** Working Papers

- [10] Saverio D. Favaron, Giada Di Stefano, and Rodolphe Durand. "Michelin is coming to town: Organizational responses to status shocks." Minor Revision.
- [11] Giada Di Stefano and Maria Rita Micheli. "To Stem the Tide: Organizational Climate and the Locus of Knowledge Transfer." 3rd Revise & Resubmit.

- [12] Giada Di Stefano, Francesca Gino, Gary Pisano, and Bradley Staats. "Making experience count: The role of reflection in individual learning." Revise & Resubmit.
  - This research has been featured in the Financial Times on September 2019. A brief summary of this work has also been featured as the "Stat Watch" item in the 2014 July-August issue of the Harvard Business Review. This paper received the Best Paper Award of the 2016 Strategic Management Society Annual Conference from the Behavioral Strategy Interest Group.
- [13] Saverio D. Favaron and Giada Di Stefano. "Too blind to see? A study of attentional selection in the context of online customer feedback." Revise & Resubmit.
- [14] Giada Di Stefano, Elena Novelli, and Martin Hetu. "Burying the hatchet? Collaboration, competition, and the performance effects of diversity." Under Review.

# C. Research in Progress

[15] The genesis of team familiarity (with Cédric Gutierrez and Thorsten Grohsjean). *Status: Draft* [16] Experiments on co-location and knowledge sharing (with Elena Novelli). *Status: Data Analysis* [17] The effect of status loss on strategic decisions (with Saverio D. Favaron). *Status: Data Collection* [18] Market for ignorance (with Tomasz Obloj). *Status: Theory building* 

### D. Other

- [19] Giada Di Stefano (2012), "Knowledge, innovation, and social norms in creative industries." *Economia & Management*, Issue 3: pp. 36-40.
- [20] Giada Di Stefano, Andrew A. King, and Gianmario Verona (2010), "Innovation at play: The case of high-end cuisine." *ECCH Collection of Management Case Studies*, #311-063-1.
- [21] Giada Di Stefano and Gianmario Verona (2009), "Protecting innovation in low-IPR regimes: The case of fine fashion." *ECCH Collection of Management Case Studies*, #310-120-1. *This case study won the Best Case Award 2008 SDA Bocconi School of Management.*

# E. Citation Indexes

- Google Scholar: Citations 2,393; h-index: 9 (last updated: 06/15/2021)
- Web of Science: Citations 763; h-index: 7 (last updated: 06/15/2021)
- Social Science Research Network: Total downloads: 30,181 (last updated: 06/15/2021)

  I am currently in the top 10% of Authors on SSRN by all-time downloads and by total new downloads within the last 12 months

### INVITED AND CONFERENCE PRESENTATIONS

# A. Keynote Addresses

Creating and sharing knowledge: A journey among chefs, designers, scholars, and beyond

- Cass Business School, Junior Faculty Workshop, 2015

Social norms and intellectual property

- HEC Paris, TEDx, Avant-garde Thinking, 2014

#### **B.** Invited Presentations

2021

- Strategic Management Society Annual Conference:
  - Research Methods Community Workshop "Best Practices for Reliable Quantitative Research in Strategy" (panelist)

- Research Methods Community Workshop "Methodological Frontiers: Leveraging New Methods and Data Sources" (panelist)
- Academy of Management Annual Meeting:
  - o PDW "Information Disclosure in Strategic Management" (panelist)
  - PDW "Culture & Technology: Building Bridges Across Innovation & Entrepreneurship Research Contexts" (panelist)
  - o STR Managing Your Dissertation Workshop (panelist)
  - o STR Junior Faculty Teaching Consortium (organizer)
- BAIC (Bocconi Assembly for Innovation and Cooperation) webinar series: Panel "Cooperating in an Era of Divide" (moderator)
- Seminars at: Max Planck Institute, EM Lyon

#### 2020

- Strategic Management Society Annual Conference: Competitive Strategy IG Sunday Session "Latest and Greatest in Empirical Methods" (panelist)
- Academy of Management Annual Meeting:
  - o PDW "An Honest Conversation about Failure" (panelist)
  - o TIM Doctoral Consortium (panelist)
- Consortium for Cooperation and Competition (CCC) Annual Conference (discussant)
- Seminars at: Universita' della Svizzera Italiana, University of Minnesota

#### 2019

- BAIC (Bocconi Assembly for Innovation and Cooperation) (discussant)
- Strategic Management Society Annual Conference:
  - O Plenary Session "Is secrecy always bad? A conversation on the negative consequences of disclosure" (chair and panelist)
  - o Strategy as practice IG Sunday Session "Openness vs. Secrecy" (panelist)
  - Competitive Strategy IG Sunday Session "Latest and Greatest in Empirical Methods" (panelist)
  - Strategy as practice and Behavioral Strategy IGs (joint) Sunday Session "Thinking and Doing" (panelist)
- Academy of Management Annual Meeting:
  - o PDW "Experiments in Institutional Theory and Strategy Research" (panelist)
  - o STR New Faculty Consortium (panelist)
- Consortium for Cooperation and Competition (CCC) Annual Conference (faculty)
- Seminars at: Copenhagen Business School

#### 2009-2018

- Academy of Management Annual Meeting 2017: BPS Doctoral Consortium (panelist)
- Consortium for Cooperation and Competition (CCC) Annual Conference 2016 (faculty)
- Strategic Management Society Doctoral Consortium 2009 (participant)
- Strategic Management Society Annual Conference 2009: Symposium "Regulating the Market for Ideas: The Role of Communities, Norms and Networks" (organizer and panelist)
- Academy of Management Annual Meeting 2009: Symposium "Regulating the Market for Ideas: The role of Communities, Norms and Networks" (organizer and panelist)
- Academy of Management 2008: BPS Managing Your Dissertation Workshop (participant)
- Seminars at: Bocconi (2018), London Business School (2016), University of Vienna and WU Vienna (2016), Imperial College (2015), Warwick Business School (2015), INSEAD (2013),

ESSEC Business School (2011), HEC Paris (2011), IESE Business School (2011), INSEAD (2011), London Business School (2011), Tuck School of Business (2011), Harvard Business School (2011)

#### C. Conference Presentations

### Michelin is coming to town

- Academy of Management Annual Meeting 2019, Boston (MA), USA. The paper was part of a symposium on "Understanding Behavioral Consequences of Status Change", organized by Liyue Yan.
- Strategic Management Society Annual Conference 2018, Paris, France
- Academy of Management Annual Meeting 2018, Chicago (IL), USA. The paper was part of a symposium on "Evaluation Processes, Status Rankings, and Responses to Status Changes", organized by Saverio D. Favaron.

#### To stem the tide

- Special Issue Conference "Experiments in Organization Theory" 2020, Tucson (AZ), USA
- Strategic Management Society Annual Conference 2018, Paris, France

# Making experience count

- Strategic Management Society Annual Conference 2016, Berlin, Germany
- Academy of Management Annual Meeting 2016, Anaheim (CA), USA
- Strategy, Entrepreneurship and Innovation (SEI) Workshop 2016, Frankfurt, Germany
- Academy of Management Annual Meeting 2015, Vancouver, Canada
- Strategy Research Forum (SRF) 2015, Oxford, UK
- HEC SnO Research Day 2015, Jouy-en-Josas, France

#### Too blind to see?

- Academy of Management Annual Meeting 2018, Chicago (IL), USA. The paper was part of a symposium on "Power to the Crowd: Understanding the Role of Individual Contributors in Innovation Initiatives", organized by Saverio D. Favaron.
- HEC SnO Research Day 2018, Jouy-en-Josas, France
- Strategic Management Society Annual Conference 2017, Houston (TX), USA

### Burying the hatchet?

- Strategic Management Society Annual Conference 2020, Virtual
- Academy of Management Annual Meeting 2020, Virtual
- Strategy, Entrepreneurship and Innovation (SEI) Workshop 2020, Bologna, Italy

### Under a magnifying glass

- HEC SnO Research Day 2017, Jouy-en-Josas, France

#### A universe of stories

- Strategic Management Society Annual Conference 2016, Berlin, Germany

# Sanctioning in the wild

- Academy of Management Annual Meeting 2014, Philadelphia (PA), USA
- Strategic Management Society Annual Conference 2014, Madrid, Spain
- Strategy, Entrepreneurship and Innovation (SEI) Workshop 2013, Lausanne, Switzerland
- Academy of Management Annual Meeting 2012, Boston (MA), USA
- User and Open Innovation Workshop 2011, WU, Vienna, Austria

# The organizational drivetrain

- Academy of Management Annual Meeting 2015, Vancouver, Canada: Showcase session on Dynamic Capabilities organized by the Academy of Management Perspectives

### Kitchen confidential?

- NBER Productivity Lunch Seminar 2010, Cambridge (MA), USA
- Strategic Management Society Annual Conference 2010, Rome, Italy
- User and Open Innovation Workshop 2010, MIT, Cambridge (MA), USA
- Academy of Management Annual Meeting 2009, Chicago (IL), USA
- Strategic Management Society Annual Conference 2009, Washington DC, USA

# The elephant in the room of dynamic capabilities

- Academy of Management Annual Meeting 2012, Boston (MA), USA
- Strategic Management Society Annual Conference 2011, Miami (FL), USA
- Academy of Management Annual Meeting 2011, San Antonio (TX), USA
- Strategic Management Society Annual Conference 2010, Rome, Italy
- Academy of Management Annual Meeting 2010, Montreal, Canada

# Technology push and demand pull perspectives in innovation studies

- Academy of Management Annual Meeting 2009, Chicago (IL), USA
- Strategic Management Society Annual Conference 2008, Cologne, Germany
- Academy of Management Annual Meeting 2008, Anaheim (CA), USA

# Dynamic capabilities deconstructed.

- Academy of Management Annual Meeting 2009, Chicago (IL), USA

### **PROFESSIONAL ACTIVITIES**

### A. Bocconi Activities

- Member of the Ethics Committee (2020 present)
- Member of the department Executive Committee (2020 present)
- Responsible for Junior Faculty Mentorship program (2020 present)
- Advisor on M.Sc. Student Dissertations (2020 present)
- Member of the department Doctoral Recruiting Committee (2020 present)
- Ph.D. committee member for: Alessio Delpero

### **B.** HEC Activities

- Member of the school Promotion and Tenure Committee (2017 2018, elected)
- Member of the department Recruiting Committee (2014, 2017)
- Member of the department Seminar Committee (2011, 2013)
- Member of the department Doctoral Recruiting Committee (2013 2017)
- Member of the department Doctoral Exams Committee (2012 2017)
- Ph.D. advisor of Saverio D. Favaron
- Ph.D. committee member for: Wendy Bradley; Celine Flipo; Aleksey Korniychuk; Anne Jacqueminet; Eui Ju Jeon; Jiachen Yang; Arnaud Cudennec
- Organizer of the Research Day for SnO Research Center (2015 2018)
- Advisor on M.Sc. Student Dissertations (2014 2018)

# C. Academic Community Activities

- Leadership, Competitive Strategy Interest Group, Strategy Management Society (2020 2022, elected)
- Co-chair Teaching Workshop, Strategic Management (STR, formerly BPS) Division, Academy of Management (2020 2022, nominated)
- Associate Director SRF Dissertation Grant Program, Strategic Management Society (2019 present, nominated)
- Conference Theme Track Chair, Strategic Management Society 2019 Annual Meeting
- Co-chair Faculty Paper Development Workshop, Strategic Management (STR, formerly BPS) Division, Academy of Management (2017 – 2019, nominated)
- Representative-at-Large, Behavioral Strategy Interest Group, Strategic Management Society (2017 2019, elected)
- Member of Executive Committee, Business Policy and Strategy (BPS) Division, Academy of Management (2015 2017, elected)
- Representative-at-Large, Technology and Innovation Management (TIM) Division, Academy of Management (2013 2015, elected)
- Member, Research Committee of the Business Policy and Strategy (BPS) Division, Academy of Management (2012 2014, nominated)

### C. Reviewing Activities

- Associate Editor:
  - o Strategic Management Journal (2021 present)
- Editorial boards:
  - o Journal of Organization Design (2019 present)
  - o Strategic Management Journal (2016 2020)
  - o Strategic Organization (2016 present)
- Selected ad hoc reviewing activity:
  - Academy of Management Journal; Academy of Management Review; California Management Review; Industrial and Corporate Change; Journal of Management; Journal of Management Studies; Management Science; Organization Science; Research Policy; SMS Reading Circle
- Conference reviewing:
  - o Academy of Management Annual Meeting: BPS and TIM divisions (2008 present)
  - Strategic Management Annual Conference: Behavioral Strategy; Competitive Strategy;
     Knowledge & Innovation; and Strategy Practice interest groups (2009 present)

# D. Professional Affiliations and Memberships

- Academy of Management (2007 present)
- Strategic Management Society (2008 present)
- SnO Research Center, HEC Paris (2012 present)
- Strategy Research Forum (2015 present)
- BELSS, Bocconi Experimental Laboratory for the Social Sciences (2019 present)
- iCrios, Invernizzi center for Research on innovation, organization, strategy and entrepreneurship (2019 present)
- Consortium for Research in Strategy (2020 present)

### **TEACHING**

# A. Course Development

Bocconi, Milan, Italy (from 2019)

- Data Analysis for Managerial Decision Making (2019): development of a new elective for M.Sc. program, with C. Gutierrez
- Corporate Strategy (2019): development of a core course for PhD program

HEC Paris, Jouy-en-Josas, France (2012-2018)

- Behavioral Strategy (2018): development of a core course for PhD program, with T. Obloj
- Organizing for Innovation (2017): development of a MOOC for HEC Paris Online Master's in Innovation & Entrepreneurship on Coursera (https://www.coursera.org/degrees/masters-innovation-entrepreneurship), with T. Obloj
- Innovation & Entrepreneurship (2016): development of an elective for M.Sc. program
- Strategic Challenges in Creative Industries (2015): development of an elective for M.Sc. program
- Advanced Readings in Strategy (2013): development of a core PhD course, with T. Obloj
- Foundations of Entrepreneurship (2012): development of a core course for M.Sc. program, with T. Astebro

Bocconi, Milan, Italy (2008-2011)

- Entrepreneurship and Innovation in Biotechnology (2008): development of a new elective for M.Sc. program, with A. Compagni and A. Gambardella

# B. Courses Taught

Bocconi, Milan, Italy (from 2019)

- Corporate Strategy (M.Sc.)
- Data Analysis for Managerial Decision Making (M.Sc.)
- Strategy (Ph.D.)

HEC Paris, Jouy-en-Josas, France (2012-2018)

- Strategic Challenges in Creative Industries (M.Sc.)
- GlobStrat Business Game (M.Sc.; EMBA; Executive Education custom programs)
- Behavioral Strategy (Ph.D.)
- Innovation & Entrepreneurship (M.Sc.; Grande École)

Bocconi, Milan, Italy (2008-2011)

- Entrepreneurship and Innovation in Biotechnology (M.Sc.)
- Technology and Innovation Strategy (M.Sc.)
- Innovation and Technology Management (M.Sc.)

#### OTHER PROFESSIONAL EXPERIENCE

### L'Oréal Italia (Cosmetics Manufacturer), Italy, 2003–2005

- Senior Product Manager (Marketing Department), Division Mass Market Products, brand L'Oréal Paris Dermo Expertise, Skin Care.

#### PERSONAL INFORMATION

Married, two children

Languages: Italian (native), English (fluent), French (intermediate)